

Legal Issues in Social Entrepreneurship and Impact Investing—in the US and Beyond

New York University School of Law June 8-9, 2021

Official Program

Conference Organizers:





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Follow along and join the conversation using the hashtag

#NYULawGrunin2021

Program Organizers



Impact Investing Legal Working Group

The IILWG is a community of lawyers and other legal/compliance professionals who work (or want to work) in the fields of impact investing and social enterprise and represent a diverse array of organizations, including impact investors, social enterprises, law firms, nonprofit organizations, foundations, and academic institutions. To join and follow the activities and programs of the IILWG, including our LinkedIn Group, please register here: https://mailchi.mp/f8604064469e/iilwg.



Grunin Center for Law and Social Entrepreneurship at NYU Law

The Grunin Center was launched in May 2017 through the generous support of NYU School of Law graduates Jay Grunin '67 and Linda Kalmanowitz Grunin '67 and the Jay and Linda Grunin Foundation. The mission of the Grunin Center is to enhance the community of lawyers and legal institutions engaged in social entrepreneurship and impact investing and to accelerate their effective participation in these fields. In fulfilling its mission, the Grunin Center is committed to engaging in activities that will: 1) educate students and practicing lawyers about legal issues in the field of social entrepreneurship and impact investing, 2) disseminate knowledge and research about law and policy developments in this field, and 3) collaborate with other field-building organizations, universities (and law schools), and research centers. To follow the educational activities, events, research, resource library, and collaborations of the Grunin Center, go to https://www.law.nyu.edu/centers/grunin-social-entrepreneurship.

2021 Program Committee

Deborah Burand, Co-Chair Bjorn Sorenson, Co-Chair Perry Teicher, Co-Chair Amélie Baudot Leila Bham Lauren Boccardi Mary Rose Brusewitz Christina N. Cahill Catherine Colver Constanza Connolly Leslie Cornell Stephanie Dangel Ruth Gao Carolina Henriquez-Schmitz Annette McGee Johnson Jonathan Klavens Jyoti Kuvelker Jesse Medlong Meredith Morgan Juan Diego Mujica Filippi Miranda Lindl O'Connell Cristina Perez **George Rogers Helen Scott** Kim Leslie Shafer Julie Wynne

Acknowledgements
We thank the 2020 Program
Committee members for their
effort in developing the content
for the 2020 Conference, which
was cancelled due to the pandemic. They laid the groundwork
for much of the content that is
being presented in this year's
conference. For those returning
program committee co-chairs
and members who helped
create this year's program,
we are extremely grateful.

We also thank for their excellent administrative support:

Nirva Beljour, Assistant Director, Law & Business, Law & Social Entrepreneurship, NYU School of Law

Adrian Coto, Program Associate, Grunin Center for Law and Social Entrepreneurship, NYU School of Law

Program Themes

THIS YEAR'S CONFERENCE FOCUSES ON THE FOLLOWING THEMES:

Investing in Climate Action

Creating Responsible Exits and Restructurings

Growing The Skills and Expanding the Mindsets of Our Legal Community

Putting a Lens on Impact Investments

Certifying and Regulating Impact

Building Resilient Communities

EACH THEME WILL BE EXPLORED IN TWO SEPARATE PANELS DURING THE CONFERENCE. TO ASSIST THOSE WHO ARE INTERESTED IN FOLLOWING A PARTICULAR THEME THROUGHOUT THE CONFERENCE, THIS PROGRAM IS COLOR-CODED AS ABOVE.

Tuesday, June 8

9:45-10:00 a.m.	Welcome to Conference
	Bjorn Sorenson, Conference Program Committee Co-Chair
10:00-10:45 a.m.	Room 1—Morning Plenary
	Sustainable Value Creation: Making It Real
	This plenary is situated against the backdrop of recent discussions
	about rearticulating the purpose of the corporation to focus on the
	longer-term perspective of managers, investors, and workers, and on
	the increasing number of statements from business on social and polit-
	ical issues. This plenary's speakers will examine what has to happen to
	make these statements real. How can we operationalize a commitment
	to sustainable value creation net of externalities through respectful
	treatment of stakeholders and society? What does it really mean to
	align business models and actions with the values businesses are
	espousing? And, what is the role of the legal profession in advancing
	these conversations?
	PLENARY SPEAKERS
	Judy Samuelson, Vice President, The Aspen Institute; Founder,
	Executive Director, Aspen Business & Society Program
	Leo Strine Jr., Of Counsel in the Corporate Department,
	Wachtell, Lipton, Rosen & Katz
	MODERATOR
	Helen Scott, Professor of Law, Founder and Faculty Co-Director
	of the Mitchell Jacobson Leadership Program in Law and the
	Grunin Center for Law and Social Entrepreneurship, New York University School of Law
	New Tork Offiversity School of Law
10:45-11:00 a.m.	2020 Grunin Finalist Talk
	Stephen Valdes-Robles, Senior Attorney, The Nature Conservancy
	Daniel C. Reynolds, Partner, Cleary Gottlieb
	Project: Cumberland Forest Project
11:00-11:45 a.m.	Room 1—Themed Panel Discussion
	INVESTING IN CLIMATE ACTION
	Catalyzing a Low-Carbon Future
	Impact capital is playing a critical role in the development and deploy-
	ment of technology to reduce society's carbon footprint and promote

equitable access to low-carbon technology. This panel will provide

insight into the strategic objectives of several impact investors in this field, companies and projects in which they have invested, investment structures they are using, and impact measurement in the carbon reduction arena. Representing a private foundation as well as a fund designed to attract foundation investment capital, the panelists will also discuss legal and business challenges and solutions with respect to clean tech/climate tech investment by charitable investors.

PANELISTS

Krysta Copeland, Associate General Counsel,

The Rockefeller Foundation

Johanna Wolfson, Principal and Co-Founder, Prime Impact Fund

Jonathan Klavens, Principal, Klavens Law Group, PC

Room 2—Themed Panel Discussion

CREATING RESPONSIBLE EXITS AND RESTRUCTURINGS Responsible Exits: Structuring and Managing Exits to Support Mission Preservation

Designing investments requires thinking ahead to how the investment will end—structuring an exit that takes into account legal rights applicable to both parties, policy objectives, and the market reality at the time of the exit. Often, the market reality may be different at the time of exit than the parties had anticipated. That has never been more true than in 2021, after 12+ months of a global pandemic that has had a material economic impact worldwide. What new exit possibilities and tools are being used to adjust? Are investors modifying legal rights, and social impact targets or extending investments to provide more time for the market to rebound? This panel will examine practical exit strategies being used by those coming to the end of an investment and those thinking ahead to new investments.

PANELISTS

Ashleigh Owens, Senior Advisor, Shift
Lynn Roland, General Counsel, Secretary, and Member of the
Management Committee of Acumen Fund, Inc.
Carl Valenstein, Partner, Morgan, Lewis & Bockius

MODERATOR

Catherine Colyer, Chief Compliance Officer, WaterEquity

11:45 a.m.-12:00 p.m.

2020 Grunin Finalist Talk

Leslie Krusen, Managing Associate, Orrick

Project: Columbia Pulp Project

12:00-12:45 p.m.

Room 1—Themed Panel Discussion

INVESTING IN CLIMATE ACTION

Tools for Investing in Climate-Resilient Systems

If we are to secure a sustainable future, climate-resilient systems need to receive orders-of-magnitude more funding than they currently do. Connect with climate finance experts on tools for driving climate change mitigation, adaptation, and resilience across sectors ranging from sustainable agriculture and forestry to infrastructure. Participants will look at types, targets, and structures of investment as they relate to various climate issues.

PANELISTS

Jay Koh, Co-Founder and Managing Director, The Lightsmith Group Susan (Suz) Mac Cormac, Corporate Partner and Chair of the Energy and Social Enterprise and Impact Investing Practices, Morrison & Foerster

MODERATOR

Lauren Boccardi, Senior Attorney, The Nature Conservancy | NatureVest

Room 2—Themed Panel Discussion

PUTTING A LENS ON IMPACT INVESTMENTS

Centering Equity Goals and Community Voices

This session will explore the need for community-led design and structuring of impact transactions. It will also examine how to implement contracting and funding arrangements that make equity goals explicit and put community voices at the center.

PANELISTS

Erika Seth Davies, Founder, The Racial Equity Asset Lab (The REAL) **Thelma Ekiyor**, Managing Partner, SME.NG

Kristina Schwartz, Division Counsel, Kiva Capital

MODERATOR

Robin Nunn, Partner, Morgan, Lewis & Bockius

12:45-1:00 p.m.

2020 Grunin Finalist Talk

Doungporn Prasertsomsuk, Counsel, Allen and Overy

Project: Social bonds to support women-led SMEs

1:00-1:45 p.m.

Room 1—Afternoon Plenary

Looking Back & Moving Forward: Tackling Twin Crises, Rebuilding, and Reimagining through Social Entrepreneurship

The pandemic has laid bare what many Americans have known from living it every day. Inequitable systems fuel state-sanctioned violence. Capital is syphoned from disadvantaged communities to wealthy areas, even as the negative impacts of business hit disadvantaged communities with disproportionate intensity. And the country has seen a historic attack on civil liberties, in both the streets and the halls of policy. With the world turning to "recovery," how do we ensure that innovation drives lasting systemic change and does not continue to exacerbate it? In this plenary session, Cheryl Dorsey will discuss the role of social entrepreneurship as we reimagine and rebuild the world amid a pandemic and nationwide racial reckoning.

PLENARY SPEAKER

Cheryl L. Dorsey, President, Echoing Green

MODERATOR

Jesse Medlong, Associate, DLA Piper

RESPONDENTS

Jonathan Ng, Innovation Division Lead of Bureau for Development, Democracy, and Innovation; Attorney Advisor, US Agency for International Development (USAID)

Alicia Plerhoples, Professor of Law and Director of the Social Enterprise & Nonprofit Law Clinic, Georgetown University Law Center

1:45-2:00 p.m.

2020 Grunin Finalist Talk

Rebecca Perlman, Senior Associate, TBE Team Member, Herbert Smith Freehills

Project: Big Exchange

2:00-2:45 p.m.

Room 1—Moderated Interactive Discussion Discussion of Afternoon Plenary Session

This moderated discussion invites conference participants to engage in community conversation sparked by the remarks of our afternoon plenary speaker, Cheryl Dorsey.

MODERATOR

Bjorn Sorenson, Conference Program Committee Co-Chair

Room 2—Themed Panel Discussion

CERTIFYING AND REGULATING IMPACT

Disclosing Impact in the US: From Voluntary to Mandatory Regimes?

As investors increasingly focus on the environmental and social impacts of public and private companies, reporting frameworks and voluntary disclosures have proliferated. This panel will explore such questions as: How are private equity impact funds handling certification and disclosure issues? What role might SASB play in defining the impacts that will be measured and disclosed? And how might impact investors shape anticipated regulations from the SEC mandating environmental and social disclosures?

PANELISTS

Lisa Hall, Impact Chair, Apollo Global Management, Inc.

Thomas L. Riesenberg, Advisor on ESG Regulatory Matters, EY Global **Cynthia Williams**, Professor and Osler Chair in Business Law, Osgoode Hall Law School; Professor, Vrije Universiteit (VU), Amsterdam MODERATOR

Ira Nordlicht, Investor and Former CEO, Alfa Wassermann, Inc.

Room 3—Themed Panel Discussion

GROWING THE SKILLS AND EXPANDING THE MINDSETS OF OUR LEGAL COMMUNITY

Practicing and Shaping the Law in the Era of Impact

This session will explore how the practice of law has evolved as the fields of social entrepreneurship and impact investing have become more mainstream. Drawing on the experience of seasoned practitioners, policymakers, and legal academics, panelists will discuss new ways in which lawyers across practice areas (and beyond law firms) are expanding the scope of their work to meet the needs of these growing fields. Panelists will also examine what resources and tools are available or needed to support and upskill them.

PANELISTS

Heather Eisenlord, Partner, RPCK | Rastegar Panchal **Juan Diego Mujica Filippi**, Academic Coordinator, SEGIB-UNDP-IDRC Project

MODERATOR

Carolina Henriquez-Schmitz, Director, TrustLaw-

Thomson Reuters Foundation

Wednesday, June 9

9:30-9:45 a.m.

Returning Welcome to Conference
Perry Teicher, Conference Program Committee Co-Chair

9:45-10:00 a.m.

2021 Grunin Finalist Talk
Andrew Schatz, Legal Advisor, Conservation Finance & Wildlife,
Conservation International
Victoria Watts, Legal Advisor (Commercial Relations), Royal Society
for the Protection of Birds (RSPB), The Lodge, Sandy, Bedfordshire, UK
Project: Tristan da Cunha Community Fund

10:00-10:45 a.m.

Morning Plenary Tackling the Climate Crisis with Law through Global Investment

The world is facing a dual crisis of rapid climate change and unprecedented biodiversity loss. The climate is becoming more volatile and extreme. Longer, more intense droughts threaten crops, wildlife, and freshwater supplies; and extreme weather events are creating more floods and fires. Nature is declining at an unprecedented rate, and many species face extinction. Without urgent action, our global economy and our planet's diversity of life are at risk, and significant harm to people and planet is inevitable. There is hope for the future, however. We must act now through the rapid decarbonization of the global economy and by investing in our natural capital systems. President Biden's recent Leaders Summit on Climate has reset the global economic agenda, with government-led commitments backing enhanced policy and regulation, now rapidly accelerating the shift to a net zero global economy closer to 2040 and resulting in significant economic disruption and opportunity. Over the next 15 years alone, \$100 trillion will be required to decarbonize the global economy and protect nature. There is a race to build and deliver the investment opportunities that are required. This presents the most significant investment opportunity of our lifetime. Those countries, corporations, and investors that act now will achieve the highest returns and the greatest impact. This session will look at opportunities for investing in the net zero economy and the role of law and policy in driving this. PLENARY SPEAKER

Martijn Wilder, Founding Partner, Pollination

continued on next page.

MODERATOR

Leila Bham, Senior Special Counsel, Office of Legal Policy,
Office of General Counsel, US Securities and Exchange Commission
RESPONDENTS

Ayaka Fujiwara, Climate Investment Specialist for Private Sector Facility, Green Climate Fund (GCF) Jyoti Kuvelker, Attorney Advisor, US Agency for International Development (USAID)

10:45-11:00 a.m.

2021 Grunin Finalist Talk

Daniel Levi, Partner, Beccar Varela
Carolina Serra, Partner, Beccar Varela
Dorothea Garff, Senior Associate, Beccar Varela
Project: Trust of the Argentine Network of Municipalities
against Climate Change (RAMCC Trust)

11:00-11:45 a.m.

Room 1—Moderated Interactive Discussion Discussion of Morning Plenary Session

This moderated discussion invites conference participants to engage in community conversation sparked by the remarks of our morning plenary speaker, Martijn Wilder.

MODERATOR

Leila Bham, Senior Special Counsel, Office of Legal Policy, Office of General Counsel, US Securities and Exchange Commission

Room 2—Themed Panel Discussion

BUILDING RESILIENT COMMUNITIES

Building Resilience Through Multilateral Initiatives

This session examines recent multilateral approaches to supporting governments and civil society organizations in low- and middle-income countries to address the needs of the most vulnerable during the COVID-19 crisis and in the transition to recovery. Panelists will explore innovative ways to address urgent improvements to health and community systems (including access to therapeutics and vaccines and bolstering food systems).

PANELISTS

Catherine Bertini, Board Chair of the Global Alliance for Improved Nutrition (GAIN); Board Member of the Global Food Banking Network (GFBN); Global Affairs and Professor Emeritus, Syracuse University Susie Rhee, Deputy General Counsel, The Global Fund Shirmila Ramasamy, Senior Legal Counsel, World Bank

Amélie Baudot, Chief Strategy and Legal Officer, The Global Innovation Fund

Room 3—Themed Panel Discussion

CREATING RESPONSIBLE EXITS AND RESTRUCTURINGS Restructurings and Redesign in Stressed Markets

Over recent years, investors and investees have encountered exogenous events, such as earthquakes, hurricanes, and the recent COVID-19 pandemic. These events have presented challenges and opportunities. Many investments are being restructured to bring relief to investees and prevent investments from going into default. Other transactions are being redesigned on the front end as development finance institutions and other investors are creating new facilities and adopting novel approaches to make investments work in a new environment. This panel will look at how restructuring and redesign are being employed in stressed markets to support the communities served by impact investments. The panel will also explore how impact investors balance supporting their clients with their financial obligations to their stakeholders, and will look at the increased risk that accompanies investment into stressed markets, compensation for higher risk, and use of concessional financing.

PANELISTS

MODERATOR

Ranajoy Basu, Partner, McDermott Will & Emery UK LLP
Amy Bergstraesser, Senior Legal Counsel, Symbiotics
Rutherford Hubbard, Senior Legal Counsel and Legal Coordinator for
Agriculture Food and Water Department, Netherlands Development
Finance Company (FMO)

Mary Rose Brusewitz, Member, Clark Hill PLC

11:45 a.m.-12:00 p.m.

2021 Grunin Finalist Talk

Bob Cooney, Senior Vice President and General Counsel, Local Initiatives Support Corporation (LISC) Miranda Lindl O'Connell, Partner, Morgan Lewis Project: Black Economic Development Fund (BEDF)

12:00-12:45 p.m.

Room 1—Themed Panel Discussion

CERTIFYING AND REGULATING IMPACT

Disclosing Impact with International Frameworks

Europe is mandating increasingly extensive environmental and social disclosures. Even as legal requirements expand, important challenges remain for companies that focus on "profit with purpose" and for accounting and legal systems as to how they should adapt to increased

attention to impact. This panel will examine how international frameworks are evolving globally in shaping corporate disclosures of intended and unintended impacts.

PANELISTS

Yves Denizé, Senior Managing Director & Division General Counsel, Nuveen

Jeremy Nicholls, Founder of Social Value International Roberto Randazzo, President, esela (EU); Partner, R&P Legal

Constanza Connolly, Co-Founder, Keidos Legal Impact

Room 2—Themed Panel Discussion

GROWING THE SKILLS AND EXPANDING THE MINDSETS
OF OUR LEGAL COMMUNITY

Learning By Doing—Considering the Modern Legal Apprenticeship

A core concern for modern lawyers stems from a time-worn controversy—the perceived "disconnect" between the pedagogy of legal education and the realities of legal practice. In this session, we will consider the role of practical experience in law school and beyond, as well as opportunities for practitioners to participate in the academic experience. Panelists will engage in a discussion of the rich learning opportunities that social entrepreneurship ventures can provide to students and new attorneys.

PANELISTS

Annette McGee Johnson, Global Legal Counsel, Ashoka Lam Nguyen Ho, Fellow, Ashoka; Executive Director and Founder, Beyond Legal Aid

MODERATOR

Meredith Morgan, Associate, Zukerman Gore Brandeis & Crossman LLP

12:45-1:00 p.m.

2021 Grunin Finalist Talk

Brett Heeger, Founding Partner, Gundzik Gundzik Heeger LLP *Project*: Little Tokyo Community Impact Fund, SPC

1:00-1:45 p.m.

Room 1—Themed Panel Discussion

PUTTING A LENS ON IMPACT INVESTMENTS Fiduciary Duty in the Impact Sector

Creating and emphasizing financial returns is an important principle in any investment, but is it possible to adequately address social equity issues when the historical fiduciary obligation to maximize returns is still central to the impact structure? This session will discuss the mismatch of the application of fiduciary duties imposed by law or contract on an investor, fund sponsor, investment advisor, and board member as they navigate the development and implementation of an impact investment strategy and purpose. The panelists will discuss the challenges of structuring and diligencing diverse impact transactions when return-driven fiduciary duty is prioritized.

PANELISTS

Margot Kane, Chief Investment Officer, Spring Point Partners LLC Louise Harman, Partner, Bates Wells

Theodore (Ted) Shen, Assistant General Counsel, Local Initiatives Support Corporation (LISC)

MODERATOR

Leslie Cornell, Director and Deputy General Counsel, Social Finance, Inc.

Room 2—Themed Panel Discussion

BUILDING RESILIENT COMMUNITIES

Centering Community Voices and Equity Goals

This session will examine community challenges and resilience pre-, during, and post-COVID. In doing so, it will focus on the intersection between financing strategies and infrastructure, particularly with regard to underinvested communities and populations.

PANELISTS

Ja'Nel Jamerson, Executive Director, Flint Early Childhood Collaborative and Educare Flint

Emmeline Liu, General Counsel, Calvert Impact Capital, Inc.

Maria Santos Valentin, General Counsel and Corporate Secretary, The Rockefeller Foundation

MODERATOR

Perry Teicher, Impact Finance Counsel, Orrick, Herrington & Sutcliffe

1:45-2:00 p.m.

2021 Grunin Finalist Talk

Heather Eisenlord, Partner, RPCK | Rastegar Panchal
Chintan Panchal, Partner, RPCK | Rastegar Panchal
Project: Dual Guarantee Facility to Finance Critical Healthcare Needs
at the Front-Lines of COVID-19 in Sub-Saharan Africa

2:00-2:45 p.m.

Afternoon Plenary Session

Building Communities, Changing Lives: How a CDFI Is Using Finance to Deliver Sustainable Economic, Social, and Environmental Impact Locally and Around the World

Founded more than 30 years ago, Southern Bancorp, Inc. is one of the largest and first certified rural Community Development Financial Institutions (CDFIs) in the United States. With more than \$1.9 billion in assets, 65,000 customers, and 52 locations across the Arkansas-Mississippi Delta, one of the nation's most persistently poor regions, Southern Bancorp focuses on the net worth building strategies of homeownership, entrepreneurship, and savings.

Led by lawyer, former legislator, and 2019 Grunin Prize Award judge Darrin Williams, Southern Bancorp has built one of the most mission-focused and profitable CDFIs in America. Recently, to raise more than \$40 million in common equity to help build more resilient communities and improve the financial health of its customers, Southern Bancorp engaged with many of the conference's six themes—specifically, simplifying its capital structure, installing mechanisms to preserve and measure the company's mission, and committing to and adopting policies to ensure current financial returns and long-term liquidity with responsible exits for its shareholders. Williams will discuss how his legal experience benefits and influences his decision-making as Southern Bancorp's CEO. He will share how Southern Bancorp, a locally focused social enterprise, is connected to a global values-based banking movement that seeks to transform the financial system to support economic, social, and environmental sustainability.

PLENARY SPEAKER

Darrin Williams, Chief Executive Officer, Southern Bancorp, Inc. MODERATOR

Deborah Burand, Professor of Clinical Law; Faculty Co-Director of the Grunin Center for Law and Social Entrepreneurship; Director of International Transactions Clinic, New York University School of Law RESPONDENTS

Aaron Bourke, Counsel, Global Corporate Group, Reed Smith Laurie Spengler, Founder and CEO at Courageous Capital Advisors

2:45-3:00 p.m.

2021 Grunin Finalist Talk

Patricia F. Brennan, Partner, Morgan Lewis & Bockius Susan (Suz) Mac Cormac, Corporate Partner at Morrison & Foerster Project: Small Business COVID Recovery Loan Funds

3:00-3:30 p.m.

2020 and 2021 Grunin Prize Award Ceremony and Closing of Conference

2021 Grunin Prize Finalists, represented by:

Bob Cooney, Senior Vice President and General Counsel, Local Initiatives Support Corporation (LISC) Miranda Lindl O'Connell, Partner, Morgan Lewis Project: Black Economic Development Fund (BEDF)

Heather Eisenlord, Partner, RPCK | Rastegar Panchal
Chintan Panchal, Partner, RPCK | Rastegar Panchal
Project: Dual Guarantee Facility to Finance Critical Healthcare Needs
at the Front-Lines of COVID-19 in Sub-Saharan Africa

Brett Heeger, Founding Partner, Gundzik Gundzik Heeger LLP *Project*: Little Tokyo Community Impact Fund, SPC

Patricia F. Brennan, Partner, Morgan Lewis & Bockius

Susan (Suz) Mac Cormac, Corporate Partner at Morrison & Foerster

Project: Small Business COVID Recovery Loan Funds

Andrew Schatz, Legal Advisor, Conservation Finance & Wildlife, Conservation International

Victoria Watts, Legal Advisor (Commercial Relations), Royal Society for the Protection of Birds (RSPB), The Lodge, Sandy, Bedfordshire, UK *Project*: Tristan da Cunha Community Fund

Daniel Levi, Partner, Beccar Varela
Carolina Serra, Partner, Beccar Varela
Project: Trust of the Argentine Network of Municipalities
against Climate Change (RAMCC Trust)

SPEAKERS

Welcome

Professor Helen Scott

Remarks and Recognition of 2020 Grunin Prize Awardee

Dean Trevor W. Morrison, Eric M. and Laurie B. Roth Professor of Law, New York University School of Law

Remarks by 2020 Grunin Prize Award Winner

David A. Goldstein, Managing Partner, Goldstein Hall *Project*: Joint Ownership Entity (JOE)

Remarks by Creator of the Grunin Prize

Jay Grunin, Co-Founder, Jay & Linda Grunin Foundation

Announcement of 2021 Grunin Prize Award and Closing Remarks

Professor Deborah Burand

