NYU Stern requires JD/MBA applicants to complete the JD/MBA Application Supplement, in addition to completing the NYU School of Law application or providing a copy of current NYU School of Law records. Please read the following detailed instructions on how to complete the JD/MBA Application Supplement. Please note that the JD/MBA Application Supplement Forms are included in this document, following the instructions. The Stern Recommendation Form is included in this PDF package.

JD/MBA Application Supplement Instructions

I. How to Submit Your JD/MBA Application Supplement

Prior to submitting your materials, use the checklist below to ensure you have completed all of the required JD/MBA Application Supplement components.

JD/	MBA Application Supplement Checklist
√	Component
	A. Application Supplement Forms
	B. Current Résumé
	C. Essay(s)
	D. Professional Recommendation for NYU Stern
	E. Release Form for School of Law Records (required only if you are a current student at NYU
	School of Law) or Submission of Complete Application for Admission to NYU School of Law

JD/MBA Application Deadline: February 15, 2016
Initial Notification Date: April 30, 2016

If you are <u>not</u> a current student at the NYU School of Law, please send all JD/MBA Application Supplement materials to the NYU School of Law Office of Admissions in one envelope/package. All materials must be received by the deadline date. The Office of Admissions will forward your documents to NYU Stern.

Mail materials to:

NYU School of Law Office of Admissions 139 MacDougal Street, Suite C-20 New York, NY 10012

Attn: JD/MBA Program

Phone (if required for mailing): 212-998-6060

If you are a current student at the NYU School of Law, you must submit all JD/MBA Application Supplement materials to the NYU School of Law Office of Academic Services in one envelope/package. All materials must be submitted by the deadline date.

Submit materials to:

NYU School of Law Office of Academic Services Furman Hall, 4th Floor Attn: JD/MBA Program

The Office of Academic Services will forward your documents to NYU Stern. You must also sign and submit a request that the NYU School of Law Office of Academic Services release and send your file and current law school transcript to the NYU Stern Office of MBA Admissions. The Release Consent and Signature form can be found on the School of Law website.

II. Selection Criteria

NYU Stern evaluates each candidate holistically based on his or her academic profile, professional achievements and aspirations, and personal and professional characteristics.

• Academic Profile - We seek students who will flourish in our academic program. Your academic profile is assessed primarily by: quality of and performance in your prior academic program(s), as evidenced in your transcripts; general aptitude as measured by standardized test scores; and performance in the law school (if applicable).

The TOEFL is not required for JD/MBA applicants.

The GMAT or GRE is not required for JD/MBA applicants who can demonstrate strong quantitative ability and preparedness for the mathematical rigors of the MBA program through their LSAT, prior coursework, professional experience, and/or certifications. If you are not certain that your background demonstrates the level of quantitative ability required to be successful in the MBA program, you may take the GMAT or GRE by the application deadline. If you have taken the GMAT or GRE, you are responsible for ensuring that Pearson VUE or ETS is able to release and send your official score report to NYU Stern by the application deadline. Stern's GMAT reporting code is 5TF-HW-35. Stern's GRE reporting code is 4455. Please visit the NYU Stern MBA Admissions website at http://www.stern.nyu.edu/programs-admissions/full-time-mba/index.htm if you would like more information about the GMAT or GRE.

- **Professional Achievements and Aspirations** We seek students with a proven track record of success, high potential for future leadership, and a well-articulated plan to achieve their short- and long-term goals.
- **Personal Characteristics** We value students with both intellectual and interpersonal strengths. We seek students who embody Stern's values of mutual support and collaboration and who will be passionate, engaged participants in the Stern community.

III. JD/MBA Application Supplement Components

The required components of the JD/MBA Application Supplement are: completed JD/MBA Application Supplement Forms, a professional résumé, Essay 1 (Essay 2 is optional), and an additional professional recommendation addressing your potential for success in Stern's MBA program and in your future career.

A. Application Supplement Forms

Please type your responses to the Application Supplement Forms in this document and print a copy for submission to the appropriate office. When filling out the forms, please consider the following:

Telephone/Mobile/Cellular Numbers - We may need to contact you via telephone or mobile/cellular. Please provide these numbers only if we can reliably contact you via these methods. If your contact information changes at any time, you are responsible for providing the new information to NYU Stern MBA Admissions immediately via the Application Status Check Website.

Citizenship - Please indicate your citizenship status: U.S. citizen, U.S. Permanent Resident, citizen of another country or dual citizen. If you are a U.S. Permanent Resident, please indicate your country of citizenship.

Racial/Ethnic Background (optional) - Federal and state laws require New York University to report on the gender, race, and ethnic composition of its student enrollment. To assist us in meeting this requirement, please indicate your background. These data are optional and for internal statistical purposes only.

International Student Supplement - The International Student Supplement section must be completed **in full** by all non-U.S. citizens, including non-resident aliens (those holding F, J or trainee visas) and foreign government officials. U.S. Permanent Residents are not required to complete the International Student Supplement. The information contained in this section does not impact your admission to NYU Stern.

B. Current Résumé

Please provide us with your most up-to-date résumé on a separate piece of paper. Your résumé should include educational and professional information. If any information on your résumé changes after you have applied, you must send an updated résumé to admchair@stern.nyu.edu.

C. Essay*s+

You are required to complete Essay 1. Essay 2 is optional. Please see the essay questions and instructions on page F6 of the JD/MBA Application Supplement Forms.

D. Professional Recommendation

In addition to the NYU School of Law's recommendation requirements, NYU Stern requires an additional, professional recommendation addressing your candidacy for Stern's MBA program. A recommendation from your School of Law application will not meet this requirement. We encourage you to submit a recommendation from a current supervisor. If you are unable to submit a recommendation from a current supervisor, please explain the reason in optional Essay 2. Recommendations should come from individuals who can objectively assess your professional performance and your potential for success in NYU Stern's MBA program and in your future career. Recommendations from family members, family friends, and close friends are discouraged. Professional recommendations are preferred over academic recommendations.

Provide your recommender with a hard copy of the recommendation form included in this document. Ask the recommender to follow the instructions on the form and return the recommendation to you in a sealed envelope with his/her signature over the seal. The recommendation should be mailed or submitted with your other application supplement materials to be received on or before the application deadline.

IV. NYU Stern's Review Process

Check the Status of Your Application

NYU Stern will automatically send you an email confirmation when your application has been received and processed by NYU Stern. This may take several weeks from the time we receive your application. Please note that confirmation emails will not be sent prior to the application deadline (February 15). This email will contain your password to access the Application Status Check Website (https://applicant.stern.nyu.edu/statuscheck). The website is directly linked to our database and indicates the current status of your application in real time. Any additional information submitted may take up to ten business days after we receive it to be reflected on the Application Status Check Website.

After reviewing your complete application, the Committee will provide you with an initial notification.

If your entire JD/MBA application was complete and submitted by the deadline, you will receive an initial notification from NYU Stern no later than the initial notification date (April 30). You will be emailed when your status has changed on the Application Status Check website. We do not release initial notifications via telephone or mail. Initial notification possibilities are as follows:

- Interview invitation (by invitation only)
- Waitlist offer
- Denial of admission

The admissions interview plays an important role in ensuring that the Stern community is comprised of exceptional individuals. Therefore, an offer of admission is never made prior to an interview.

Interviews

After reviewing your application, the Admissions Committee may request an interview. If the Admissions Committee invites you to interview, you will receive the invitation and scheduling information via email. **Interviews are available by invitation only.**

Interviews are conducted in person on our campus in New York City. If invited to interview, you should plan on traveling to New York City to interview.

Post-Interview Decision

After the interview, it will typically take up to three weeks to receive a decision. Once the Admissions Committee has issued your decision, you will receive an email indicating your status has changed. You can review your new status on the Application Status Check Website. There are three possible post-interview decisions:

- Offer of admission
- Waitlist offer
- Denial of admission

All decisions of the Admissions Committee are final.

Incomplete Applications

If your JD/MBA Application Supplement is not complete (for example, missing essay, missing NYU Stern letter of recommendation or other items), you will be informed via email. If any portion of your application to the NYU School of Law is incomplete, you will be notified by the NYU School of Law. If you do not provide a complete JD/MBA application by the February 15 deadline, we cannot guarantee notification by the Crtki52'initial notification date.

V. Application Policies

Applying to Other NYU Stern MBA Programs

You may apply to **only one** NYU Stern MBA program per start term (Full-time, Part-time, Executive or TRIUM Executive). If not admitted, you may apply to any NYU Stern MBA program for any subsequent start term.

Applying to the JD/MBA Program as a School of Law Transfer Applicant

If you are currently attending another law school and are applying to NYU School of Law as a transfer student, you are strongly encouraged to apply for admission to the JD/MBA program **after** you enroll at the NYU School of Law. Transfer students are eligible to apply for admission to the JD/MBA program as second year students at the NYU School of Law.

Transferring Credits

NYU Stern does not accept transfer credits.

Applying Prior to Completing your Undergraduate Degree

If you submit your application prior to the conferral of your bachelor's degree or equivalent, we will accept and evaluate your application. This will not delay the evaluation of your application. If an offer of admission is made, it will be contingent upon the conferral of your degree prior to enrollment. **An undergraduate degree is required to enroll in the MBA program.**

MBA Degrees Earned from Other Institutions

If you earned an MBA from another college or university within the U.S., you are not eligible for admission to NYU Stern. International MBAs are eligible to apply.

Change of Contact Information

It is the applicant's responsibility to update NYU Stern immediately with any new contact information. It is also the applicant's responsibility to verify that any changes made to his or her contact information are properly reflected on the Application Status Check Website.

Changes to your contact information will be accepted only through the Application Status Check Website. Failure to update your contact information may result in you missing key information, which could jeopardize your admission and/or place in the class.

NYU Stern is not responsible for any technological issues (including email filters, etc.) that prevent applicants from receiving our communications.

Dual Degree Programs

Individuals already holding one of the degrees are not eligible for admission to a dual degree program. This applies to all of NYU Stern's dual degree programs. Dual degree applications are accepted only for the Full-time program.

Statement of Certification

Before submitting an application, all applicants are required to read and manually sign the Statement of Certification provided in the JD/MBA Application Supplement Forms. NYU Stern reserves the right to contact appropriate sources to ensure the accuracy of all the information you have provided. NYU Stern validates the accuracy of application information with the appropriate sources. You must promptly inform NYU Stern if any information changes. NYU Stern may revoke your admission and/or scholarship(s) if we learn you have misrepresented and/or omitted information during or after the admissions process, or that you have engaged in behavior showing a serious lack of judgment or integrity prior to or after admission. If your admission is revoked, you will not be eligible to re-apply to any NYU Stern MBA program.

Any items submitted to NYU Stern in conjunction with your application become the sole property of NYU Stern and will not be returned, duplicated, or transferred.

Verification Process

NYU Stern has retained Kroll Background America (www.kroll.com) to verify the information included in the applications of all admitted MBA and dual degree applicants who plan to enroll at Stern. We do this to deter fraudulent applications and preserve the integrity of the NYU Stern community. If you are admitted, you will be provided with instructions on how to initiate the verification process. You will be responsible for the fee for this service.

Additional Questions?

Should you have any questions regarding the NYU Stern admissions process or the JD/MBA Application Supplement instructions, please:

- Visit the NYU Stern Admissions website at http://www.stern.nyu.edu/programs-admissions/full-time-mba/index.htm or
- Email NYU Stern MBA Admissions at sternmba@stern.nyu.edu.

We look forward to receiving your application!

□ Mr. □ Ms. □ Other			
First	Middle Initial	Last	Date of Birth (Month/Day/Year)
Preferred Name:		Previous Name:	
		(if applicable)	
Intended Specialization(s)	Biographical	l Information	
(optional)			
Primary Area of Specialization:		ously applied to Stern's	MBA Program?
	□ Yes □ No		
A 11'4' 1 G . ' 1' 4'	If yes, designate	e term and year: Fall	Spring
Additional Specializations:			
☐ Accounting ☐ Banking	Were you admi	tted? □ Yes □ No Di	d you enroll? □ Yes □ No
□ Business Analytics	NI	L 11 . 4 4	
□ Corporate Finance	Name previous	iy applied under:	
□ Digital Marketing	C 1	□ M-1- □ F1	_
□ Economics	Gender:	□ Male □ Female	e
☐ Entertainment, Media and Technology	Recial or Ethn	ic Background	
☐ Entrepreneurship and Innovation		overnment reporting pur	moses):
□ Finance			- ´
☐ Financial Instruments and Markets	Do you conside	er yourself Hispanic or La	tino? □ Yes □ No
☐ Financial Systems and Analytics ☐ Global Business	Please select an	y other group that applies	s to you:
☐ Law and Business		erican/Black \square White	
☐ Leadership and Change Management			Hawaiian Native/Pacific Islander
☐ Luxury Marketing	□ Tuttive Times	iouii/iiusku i uuive 🗀 i	riawanan rativo, racino isianaci
□ Management	Annlicant Citi	zenship: 🗆 U.S. Citizen	□ Non-U.S. Citizen:
☐ Management of Technology and	пррисын он	20.5. Citi2011	a rion o.s. citizen.
Operations	Primary Count	ry of Citizenship	
□ Marketing			
□ Product Management	☐ U.S. Perman	ent Resident Dual Cit	tizen:
☐ Quantitative Finance ☐ Real Estate			
□ Social Innovation and Impact	Additional Cou	ntry of Citizenship	
□ Strategy	High School L	ocation:	
□ Supply Chain Management and Global	J		
Sourcing	City	State	Country
	Are you curre	ntly enrolled at the NYU	School of Law?
Please indicate if you would be	□ Yes □ No		
interested in any of the following NYU	If yes, please in	dicate whether you are a	first year or second year student:
Stern community clubs:	\Box 1L \Box 2L		
☐ Asian Business Society			
☐ Association of Hispanic and Black	Address Inform	nation:	
Business Students □ European Business Society	Mailing Address	Number and Stree	
☐ Japan Business Association	-	Number and Stree	et
☐ Jewish Students Association		City	State
□ Latin American Business Association		City	State
☐ Military Veterans Club		Country	Postal Code
□ OutClass (Lesbian, Gay, Bisexual,	Email:		
Transgender club)	EIIIaII		
☐ South Asian Business Association at	Home Phone:	Work	Phone:
Stern		W OIR	
☐ Stern in Africa ☐ Stern Partners Committee (Spouses	Mobile/Cellular	Phone:	
and Partners club)			
☐ Stern Women in Business	Languages in w	which you are fluent:	

First Middle Initial Last Date of Birth (Month/Day/Year) Are you submitting GMAT scores with this application? □ Yes □ No If yes, please indicate test date: Please check the box next to the industry	
If we inlease indicate test date:	
Date GMAT Taken (MM/YYYY) which you are currently employed.	y in
Are you submitting GRE scores with this application? ☐ Yes ☐ No ☐ Accounting ☐ Advertising ☐ Architecture	
Are you submitting GRE scores with this application?	
If yes, please indicate test date: Date GRE Taken (MM/YYYY) Date GRE Taken (MM/YYYY) Date GRE Taken (MM/YYYYY) Date GRE Taken (MM/YYYYY) Date GRE Taken (MM/YYYYY) Date GRE Taken (MM/YYYYY)	
Employment Information Chemicals Consulting Consumer Goods/Products	
Current Employer:	
Current Employer:	
I □ Entertainment	
City State Postal Code Financial Services – Commercial Bankin Financial Services – Investment Bankin Financial Services – Investments	ng g
Country	
Job Title:	
☐ High Tech – Internet Services	
Are you currently employed by this organization? Yes No High Tech – Multimedia High Tech – Software	
□ Hospitality/Leisure	
Months of full-time work experience*: Human Resources *Calculate the months of full-time work between your graduation from undergraduate/graduate school and Import/Export/Trading	
the anticipated start of the JD/MBA degree program at NYU. If you attended undergraduate/graduate school	
□ Manufacturing	
Most Recent Previous Employer: Marketing Media Media Marketing Media	
1 Harmaccaticals/ Diotectinology	
□ Public Relations □ Publishing	
City State Postal Code Publishing Real Estate Real Estate Retail/Fashion	
□ Social Enterprise/Nonprofit	
☐ Telecommunications ☐ Transportation/Aerospace ☐ Transportation/Aerospace	
Job Title: Ending Salary: (Without bonus, U.S. dollars)	
Are you an active duty/veteran/reserve member of the armed forces? Please check the box next to the best description of your current job function.	
description of your current job function Yes No Accounting/Controller Accounting/Public	•
List any professional certifications you have received (e.g., CFA, CFA, Series /, etc.):	
☐ Architect☐ Consulting	
□ Education	
Professional Recommendation Information Engineering Entrepreneur/Owner	
Indicate below the first and last name of the recommender who will submit a	
professional recommendation supporting your application.	
☐ Finance – Sales & Trading	
Is this recommender a current supervisor? ☐ Yes ☐ No ☐ Finance – Other ☐ General Management	
☐ Government☐ Health Care Provider	
Please provide the names of any family members, significant others or domestic — Human Resources/Personnel	
partners who attended or are now attending the MBA Program at NYU Stern.	
□ Legal Services	
Full name Relationship to you Year of graduation or period of attendance Marketing Military	
□ Operations/Production	
Full name Relationship to you Year of graduation or period of attendance Performing Arts Public Relations	
□ Publishing □ Real Estate	
Please list any family members/significant others also applying to NYU: Research & Development Sales/Business Development	
Please specify which school/program/term	

JD/MBA Application Supplement Forms \square Mr. \square Ms. \square Other Middle Initial Date of Birth (Month/Day/Year) Last **International Student Information** This section must be completed by international applicants, i.e., all non-U.S. citizens, including nonresident aliens (those holding F, J or trainee visas) and foreign government officials. U.S. Permanent Residents are not required to complete this section. The information contained in this section does not affect your admission to NYU Stern. If you are in the U.S., indicate the type of visa you currently hold: Sponsor: To obtain a student visa, the U.S. Federal Government requires you to declare the availability of funds for tuition and expenses for your first year. You will also be required to indicate the source(s) of funding for your second year. Failure to do so may result in the denial of a student visa. For visa purposes, you should not include potential merit-based scholarships or loans as sources of funding to cover your business school expenses. However, international students at NYU Stern are considered for merit scholarships and are eligible to apply for private loans. Can you completely support your first year of study at NYU Stern estimated at US \$9:,000 for tuition, fees, and living expenses? □ Yes □ No As required by U.S. Federal Government regulations, please indicate below your source(s) of funding for your tuition and expenses for your first year. Even if you cannot fully support your first year, indicate your sources of partial funding. For visa purposes, funding sources cannot include loans. Required: Name Amount Relationship to You □ Self/Family ☐ Employer Scholarship/Sponsorship □ Other Funding Agency (i.e., government scholarship) All universities in the U.S. must comply with the SEVIS database created by the U.S. Federal Government. All non-U.S. citizens must provide a permanent international address below. If the mailing address you provided on your law school application is a U.S. address, you must also provide a permanent, foreign address in your country of citizenship below.

Number and Street

Country

Postal Code

Permanent Foreign Address (Please do not list a Post Office Box)

State

City

□ Mr. □ Ms. □ Other			
First	Middle Initial	Last	Date of Birth (Month/Day/Year)
Stern Policy of Nondiscrimination Ne			
equal treatment and opportunity in every			
and staff members without regard to age			career interest:
parental status, national origin, race, rela	igion, gender, sexual o	orientation, or any other	This selection is not binding and will
legally protected status.			not impact your admission decision.
Notice of Right to Change Informatio	n at Any Time The po	olicies, requirements,	
course offerings, schedules, activities, to	uition, fees and calenda	ar of the School and its	☐ Consulting/Strategy/Management
departments and programs set forth in the	nis publication are sub	ject to change without	□ Energy
notice at any time at the sole discretion	of the administration.	Such changes may be of	□ Entertainment/Media/Arts/Sports
any nature, including, but not limited to	, the elimination of the	e School, programs, class	es
or activities; the relocation or modificat	ion of the content of a	ny of the aforementioned	; □ Financial Services
and the cancellation of scheduled classe	s or other academic ac	ctivities. Payment of tuition	on ☐ Healthcare/Pharma/Biotech
or attendance at any classes shall constitution	tute a student's accepta	ance of the administration	
rights set forth in this paragraph.			□ Marketing
Notice of Intent This publication does	□ Operations		
-			□ Real Estate
Statements of Interest			☐ Social Enterprise/Nonprofit/
Please indicate your interest in the follo	wing opportunities and	d programs:	Government
☐ I would like to be considered for me	•		□ Technology
	•		☐ Other (please specify):
☐ I authorize NYU Stern to share my	intormation with its co	orporate partners and othe	r

Summer Start

programs.

All Full-time applicants will also be considered for the NYU Stern Summer Start program. For more information on Summer Start, please visit: http://www.stern.nyu.edu/programs-admissions/full-time-mba/academics/summer-start/index.htm.

relevant organizations that offer scholarship, fellowship, and/or career development

☐ I am eligible for the Yellow Ribbon Program (for more information, please visit http://gibill.va.gov/benefits/post_911_gibill/yellow_ribbon_program.html).

Statement of Certification and Signature

The NYU Stern community believes that honesty and integrity are qualities necessary for rewarding academic and professional experiences. These qualities form the basis for the strong trust among all members of the academic community, which is essential for excellence in education.

Your signature below indicates your agreement to the terms of this application and to the spirit of the Stern Honor Code. It certifies that all statements made in this application are true, that the information supplied is complete, that the application and essays have been written by you, and that your letters of recommendation have been written by your recommenders.

NYU Stern reserves the right to contact appropriate sources to ensure the accuracy of all information you have provided. NYU Stern validates the accuracy of application information with the appropriate sources. You must promptly inform NYU Stern if any of this information changes. NYU Stern may revoke your admission and/or scholarship(s) if we learn that you have misrepresented and/or omitted information during or after the admissions process, or that you have engaged in behavior showing a serious lack of judgment or integrity prior to or after admission. If your admission is revoked, you will not be eligible to re-apply to NYU Stern MBA programs.

Any items submitted to NYU Stern in conjunction with this application become the sole property of NYU Stern and will not be returned, duplicated, or transferred.

- □ I certify that I have read and understand all of the application instructions and policies prior to submitting my application. I understand that if I accept admission into the NYU Stern MBA program that the School or its agent will conduct a background check on my credentials, and I understand that I will be responsible for the fee for this service.
- □ I understand that if invited to interview that interviews are conducted in person and in New York City (typically Monday through Thursday). Limited off-site interviews are typically available in March in London, India and China, but are on a space available basis and are not guaranteed.
- □ I understand that if admitted I will be required to pay a non-refundable deposit to hold my place in the class by the deadline stated in my admissions letter. The deposit is \$2,000 for Fall Start students and \$4,500 for Summer Start students.
- □ I understand that LAUNCH in its entirety is a pre-requisite for enrollment into the Full-time MBA program. Therefore, attendance for the entire schedule of LAUNCH is mandatory.

entire sched	lule of LAUNCH is mandatory.	•	
Signature:		Date:	
· _	Please print and manually sign before submitting		

Essays and Current Résumé

Essays

You are required to complete Essay 1. Essay 2 is optional. The essay questions give you the opportunity to more fully present yourself to the Admissions Committee and to provide insight into your experiences, goals, and thought processes. Your essay(s) should be written entirely by you. An offer of admission will be withdrawn if it is discovered you did not write your essay(s). Please note the following:

- Essay(s) must be typed and submitted on standard U.S. 8 ½" x 11" paper, double-spaced, in 12-point font.
- Please adhere to the essay word limit provided.
- AT he word limit applies to the total question. For example, your response to Essay 1 should answer part (a) and part (b) with a maximum of 500 words.
- Label the top of each essay with the following: Name, Date of Birth (month, day, year), Essay Number, and Page Number (e.g. Joe Applicant, January 1, 1986, Essay #1, Page 1).

Essay 1. Professional Aspirations (500 word maximum, double spaced, 12-point font):

- (a) Why pursue a JD/MBA dual degree at NYU at this point in your life?
- (b) What do you see yourself doing professionally upon graduation from the dual degree program?

Essay 4. Additional Information (optional):

Please provide any additional information that you would like to bring to the attention of the Admissions Committee. This may include current or past gaps in employment, your undergraduate record, or any other relevant information. If you are unable to submit a recommendation from a current supervisor, please explain your reason in this essay.

Current Résumé

Please submit a current résumé on a separate sheet of paper.



☐ Mr. ☐ Ms. ☐ Other _

RECOMMENDATION FORM

Last

[Paper Version]

U.S. Social Security Number

MBA Admissions Henry Kaufman Management Center 44 West Fourth Street, Suite 6–70 New York, NY 10012–1126 Phone: (212) 998-0600

Middle

sternmba@stern.nyu.edu

TO THE APPLICANT:
• Complete the above information.
• Address a return envelope to yourself.
• Give this form and the self-addressed envelope to the recommender, specifying that the form must be enclosed in the envelope with the recommender's signature across the seal.
•Do not open the envelope when it is returned to you by the recommender.
In order to allow the recommender to provide an objective and candid impression, you are encouraged to sign the following statement.
Please be assured that the signing of this statement is optional and that refusal to sign the statement cannot be used negatively in the admissions process.
I hereby waive my right of access, under the Family Educational Rights and Privacy Act of 1974, to this letter of recommendation.
Signature: Date:
TO THE RECOMMENDER:
TO THE RECOMMENDER:
TO THE RECOMMENDER: Candid comments from those who can evaluate the applicant's performance and motivation through direct experience are extremely valuable. We appreciate the time you are taking to provide the information. If you have any questions about the recommendation or the application
TO THE RECOMMENDER: Candid comments from those who can evaluate the applicant's performance and motivation through direct experience are extremely valuable. We appreciate the time you are taking to provide the information. If you have any questions about the recommendation or the application process, please feel free to contact us at sternmba@stern.nyu.edu.
TO THE RECOMMENDER: Candid comments from those who can evaluate the applicant's performance and motivation through direct experience are extremely valuable. We appreciate the time you are taking to provide the information. If you have any questions about the recommendation or the application process, please feel free to contact us at sternmba@stern.nyu.edu. • Please complete the form on the next page.
TO THE RECOMMENDER: Candid comments from those who can evaluate the applicant's performance and motivation through direct experience are extremely valuable. We appreciate the time you are taking to provide the information. If you have any questions about the recommendation or the application process, please feel free to contact us at sternmba@stern.nyu.edu. * Please complete the form on the next page. * On a separate sheet(s) of paper, please respond to the questions found at the top of the page.
TO THE RECOMMENDER: Candid comments from those who can evaluate the applicant's performance and motivation through direct experience are extremely valuable. We appreciate the time you are taking to provide the information. If you have any questions about the recommendation or the application process, please feel free to contact us at sternmba@stern.nyu.edu. Please complete the form on the next page. On a separate sheet(s) of paper, please respond to the questions found at the top of the page. When you have completed both the form and the separate sheet(s), kindly enclose these items in the envelope provided by the applicant.

NYU Stern MBA Admissions

We greatly appreciate your participation in this process.

RECOMMENDATION FORM

Please make your overall recommendation regarding this applicant's admission to NYU Stern.

OVERALL RECOMMENDAT I strongly recommend I recommend I recommend with some rese I do not recommend that thi	rvations	mitted to NYU Ste	em				
I am the applicant's □ current supe	•	st supervisor	□ other				
Is the applicant currently employed b	y your organizati	on? ☐ Yes	□ No				
Alumna/Alumnus of NYU Stern?	☐ Yes [□ No Year	Degree				
TO THE RECOMMENDER: Please use a separate sheet(s) of pa	per to respond to	each of the ques	tions below. Kin	dly attach separa	te sheet(s) to thi	s form.	
1. How long have you known	the applicant	and in what c	apacity?				
2. What do you consider the a			. ,				
3. In which areas could the ap		_	nrovomont?				
-	-	•	-				
4. How would you describe the	e applicant's ii	nterpersonal sl	xills?				
Please use this scale to rate the appl	licant in relation	to his or her neer	c				
rease use this state to rate the appl		to mis or ner peer	.		. 4 .		
	DING	, <u>,,</u>			VERAGL		
	OUTS THOME	EXCELLENT FOR TON	6000 113	AVERACE 1/3	BELOW A HERACE	UNABLEOLE	
Analytical/Quantitative ability							
Oral communication skills							
Written communication skills							
Initiative							
Integrity							
Leadership							
Maturity							
Teamwork							
Professionalism							
Name			Address (Business	s Preferred)			
Position/Title			City, State				
Organization			Country, Postal Code				
Email Address (Business Preferred)			Telephone Number (Business Preferred)				
Signature of Recommender			Date				
Contact Information above is Bu	siness	Home					

By signing this recommendation, I acknowledge that the information provided herein is an accurate and true reflection of my assessment of this applicant, and that this recommendation was written entirely by me.

New York University is an affirmative action/equal opportunity institution.